

APPROVED

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of Ukraine dated 07 January 2025 № 11)

**STATUTE**  
**of the National Defence University of Ukraine**  
**(new edition)**

# I. Full name, location, date of establishment, and legal status of the National University of Defence of Ukraine

1. The Statute of the National Defence University of Ukraine (hereinafter - the Statute) define the activities of the National University of Defence of Ukraine (hereinafter - the University).

The full official name of the University is: National University of Defence of Ukraine.

The abbreviated name that may be used in documents is NDUU

Name in foreign languages used in international correspondence:

In English – National Defence University of Ukraine;

in German – Nationale Verteidigungsuniversität der Ukraine;

in French – L'Université Nationale de Défense de l'Ukraine.

2. Location of the University (legal address):

03049, Kyiv, 28 Povitryanykh Syl Avenue; tel./fax 248-10-76;

website: [www.nuou.org.ua](http://www.nuou.org.ua);

e-mail: [info@nuou.org.ua](mailto:info@nuou.org.ua); [admin\\_nuou@post.mil.gov.ua](mailto:admin_nuou@post.mil.gov.ua).

3. Establishment of the University

By the Resolution no. 490 of the Cabinet of Ministers of Ukraine dated August 19, 1992, “On the Reform of the Military Education System,” the Academy of the Armed Forces of Ukraine was established on the basis of the Soviet Union Marshal O. Vasilevsky Air Defence Military Academy of the Land Forces.

By Resolution of the Cabinet of Ministers of Ukraine dated 16 March 1999 No. 394, the Academy of the Armed Forces of Ukraine was renamed the Academy of Defence of Ukraine.

The title “National Defence Academy of Ukraine” was granted by Presidential Decree no. 377 dated 14 April, 1999.

The University was established through the reorganization of the National Defence Academy of Ukraine pursuant to Resolution of the Cabinet of Ministers of Ukraine no. 1089 dated 17 December, 2008, “On the Reorganization of the National Defence Academy of Ukraine.”

4. Legal capacity of the University

The University is a legal entity under public law – a state institution operating on a non-profit basis.

The University is a national higher education institution in the field of national security and defence.

The University is under the jurisdiction of the Ministry of Defence of Ukraine and has: legal entity status, a battle flag, a seal bearing the image of the State Emblem of Ukraine and its name, and its own symbols.

The University obtains the status of a higher education institution upon receiving a license to carry out educational activities in accordance with the Law of Ukraine “On Higher Education”.

The University has an independent balance sheet, budget, open and registration accounts with the State Treasury Service of Ukraine, and accounts with state banks in national and foreign currencies.

The University may, in its own name, acquire property and personal non-property rights and obligations, and may act as a claimant or respondent in court.

The University carries out its activities in accordance with the current legislation of Ukraine and this Statute.

Structural departments are established to ensure the effective accomplishment of the University’s core tasks in accordance with the Standard Statute for the Development of Staffing Tables of the National Defence University of Ukraine, approved by Order no. 603 of the Ministry of Defence of Ukraine dated 14 November, 2016. All structural departments of the University do not have legal entity status and operate on the basis of regulations approved by the Commandant of the University.

The University’s structural departments are divided into administrative departments, main departments, and support departments.

The administrative departments include the command (the Commandant of the University and deputies), the University headquarters, directorates, departments, and services.

The main departments include institutes, departments, educational and scientific (research) centres, research divisions (laboratories), the library, units for cadets (student officers, students), a unit for adjuncts and doctoral candidates, as well as a department for retraining and professional development of officer, sergeant (warrant officer) personnel, public servants, employees of the Armed Forces of Ukraine, and other components of the security and defence sector of Ukraine.

The University's support departments include departments, divisions, groups, and services that perform tasks to support the educational activities and daily life of the University's staff.

The University's management includes the Ivan Bohun Military Lyceum in Kyiv and the Educational and Health Complex of the Ivan Bohun Military Lyceum in Kyiv.

The University directly oversees 33 bases that support the educational process (military unit A2250), which are designed to support the educational process and the daily activities of the personnel.

##### 5. The main objectives of the University are:

conducting educational activities that provide training for officers to obtain a master's degree in the field of “Military Sciences, National Security, State Border Security” in the specialty “National Security (in specific areas of support and types of activities)” for the defence forces after obtaining a strategic level of military education;

conducting educational activities that provide training for officers to obtain a master's degree in the field of “Military Sciences, National Security, State Border Security” in specific specialties after obtaining an operational level of military education;

conducting educational activities that provide training for officers to obtain a bachelor's (master's) degree in higher education while also obtaining a tactical level of military education;

conducting educational activities that provide training for officers in tactical, operational, and strategic levels of military education in professional military education courses;

conducting educational activities that provide training for officers to obtain a higher education degree of Doctor of Philosophy;

conducting educational activities that provide training for non-commissioned officers under advanced and higher training programs;

conducting educational activities that ensure the professional development of military personnel, employees of the Armed Forces of Ukraine, officials of other components of the security and defence sector of Ukraine, and civil servants;

conducting educational activities that ensure the accomplishment of the state order for the training of military specialists for the Armed Forces of Ukraine and other components of the security and defence sector of Ukraine;

conducting educational activities that ensure the military training of students of higher education institutions and citizens of Ukraine who hold a higher education degree of at least a bachelor's level, under the reserve officers training program;

conducting educational activities that provide training for military personnel and civilians funded by individuals or legal entities;

conducting scientific, scientific and technical, and innovative activities in the interests of the Ministry of Defence of Ukraine, the Armed Forces of Ukraine, and other components of the security and defence sector of Ukraine;

providing training for officers of the security and defence sector of Ukraine to obtain the operational level of military education through the Joint Staff Officers Course (L-3) of professional military education, based on a unified educational program for all components of the security and defence sector of Ukraine; providing training for officers of the components of the security and defence sector of Ukraine to obtain the strategic level of military education through the Senior Command Course (L-4); conducting training within the Strategic-Level Leadership and State Policy Course (L-5) for further advancement to leadership positions in independent structural subdivisions of the Ministry of Defence of Ukraine, the General Staff of the Armed Forces of Ukraine, relevant command and control bodies of other components of the defence forces, central executive authorities, and other state bodies responsible for issues of national defence and security;

professional training and advanced qualification of managers and specialists of central and local executive authorities, local self-government bodies, and relevant command and control bodies of the components of the security and defence sector of Ukraine;

training of academic staff of the highest qualification, leading to the award of the academic degrees of Doctor of Philosophy (PhD) and Doctor of Sciences;

participation in the scientific support of the formulation and implementation of state policy on national security in the military sphere, as well as in the fields of defence and military development;

conduct project and exploratory research and experimental work;

performing scientific, technical, and other expert evaluations, and providing services on a fee-for-service basis;

development of high-quality scientific (scientific and technical) products based on the results of fundamental and applied research in the field of national security and defence of Ukraine;

ensuring the creative activity of participants in the educational process, the training of highly qualified academic staff, and the use of obtained results in the educational process;

participation in ensuring the social and economic development of the state through the formation of human capital;

facilitating the formation and development of personality through national-patriotic, legal, and environmental education; fostering moral values, social activity, civic stance and responsibility, a healthy lifestyle, and critical thinking skills among participants in the educational process in modern conditions.

ensuring the organic integration of educational, scientific, and innovative activities within the educational process;

creating necessary conditions for participants in the educational process to realize their abilities and talents;

promoting the preservation and enhancement of moral, cultural, and scientific values and achievements of society;

promoting the dissemination of knowledge among the population and the enhancement of the educational and cultural level of citizens;

establishing international relations and conducting international activities in the sectors of state security and defence, education, science, sports, arts, and culture;

studying the demand for specific specialties within the Armed Forces of Ukraine;

participation in the development of draft laws of Ukraine, acts of the President of Ukraine and the Cabinet of Ministers of Ukraine, international treaties, orders of the Ministry of Defence of Ukraine, and conducting their expert review;

promoting academic integrity among participants in the educational process;

developing and improving the University's educational, material-technical, and research infrastructure;

ensuring compliance with current Ukrainian legislation on state secrecy protection, technical information security, and counterintelligence measures.

ensuring compliance with current Ukrainian legislation on the prevention of corruption offenses;

ensuring the implementation of internal control and risk management in designated areas of activity;

promoting the University in the international educational and scientific community;

organization of international cooperation in the field of education and science with relevant institutions abroad and international governmental (non-governmental) organizations and foundations;

academic mobility of the University's students and academic staff in higher education institutions of NATO member and partner countries;

participation of the University representatives in educational and scientific international programs and NATO programs (including the NATO Defence Education Enhancement Programme (DEEP));

promoting maximum compliance with North Atlantic Alliance requirements in the creation of a military education system.

6. The University operates on the basis of the following principles:

autonomy and self-government;

delineation of rights, powers, and responsibilities of the Ministry of Defence of Ukraine, the University administration, and its structural units;

combination of collegial and unitary principles;

independence from political parties, public, and religious organizations.

The principles of autonomy and self-government of the University are defined by the Constitution of Ukraine, the Law of Ukraine "On Higher Education" and other legislative acts.

7. In order to exercise its autonomy and fulfil its main tasks, the University has the right to:

make necessary decisions and carry out activities within its competence that do not contradict the current legislation of Ukraine;

develop rules and programs for admission to study;

develop, in agreement with the customer, and implement educational (scientific) programs within the scope of licensed specialties;

independently determine the forms of training, forms and procedures for organizing the educational process, and approve programs for its activities in accordance with the purpose for which the institution was created; tasks defined by the state in the security and defence sector of Ukraine;

select types of bachelor's and master's degree programs provided for by the International Standard Classification of Education;

hire and dismiss academic staff, and other employees;

form its own staff and submit it for approval to the Minister of Defence of Ukraine;

develop and submit to the Minister of Defence of Ukraine proposals for improving the organizational and staffing structure of the University in agreement with the relevant structural units of the Ministry of Defence of Ukraine and the General Staff of the Armed Forces of Ukraine;

organize the documentation of the administrative activities of the University and subordinate institutions (military units), the formation, storage, preparation,

and transfer to state archival institutions of the National Fund of Ukraine of documents accumulated at the University as a result of its activities;

make final decisions on the recognition, in particular the establishment of equivalence, of bachelor's, master's, doctor of philosophy, doctor of science degrees and academic titles of associate professor and professor obtained in foreign higher education institutions when enrolling in studies and/or for the position of scientific or scientific-pedagogical worker;

introduce rating assessments of educational, scientific, research, and innovative achievements of participants in the educational process;

provide paid educational, additional educational, and other services in accordance with the current legislation of Ukraine and set prices for them based on market conditions and inflation rates;

develop and implement its own programs in educational, scientific, scientific and technical, and innovative activities;

introduce specializations in accordance with established procedures, determine their content and course syllabi in coordination with the customer;

provide training for higher education specialists under its own experimental educational programs and curricula;

reallocate the licensed admission quota among specialties within the corresponding field of study, and reallocate the state-funded quota among specialties within the same field of study in an amount not exceeding 10 percent of the total state order, with mandatory notification of the Department of Military Education and Science of the Ministry of Defence of Ukraine;

ensure the implementation of the right of military personnel and specialists of the security and defence sector of Ukraine to undergo retraining and professional development;

organize and conduct training, retraining, and professional development of scientific and scientific-pedagogical personnel at leading higher education institutions and research institutions, as well as in military and state governance bodies of Ukraine and abroad, in accordance with Ukrainian legislation and based on concluded agreements;

authorize academic staff (military servicemen and employees of the Armed Forces of Ukraine) to engage in educational, scientific, scientific and technical, innovative, and other types of creative activity as secondary employment in higher military educational institutions (hereinafter – HMEIs), military educational units of higher education institutions, research institutions and organizations of the Armed Forces of Ukraine, and other components of the security and defence sector of Ukraine, as well as to carry out other types of activity that do not contradict the current legislation of Ukraine;

establish temporary scientific (creative) teams to carry out contracted work related to the development of scientific (scientific and technical) products, including with the involvement of military personnel of the Armed Forces of Ukraine and the State Special Transport Service;

determine the time standards for educational, methodological, and other types of activities performed by academic staff, taking into account the

requirements of current Ukrainian legislation;

award degrees of higher education to learners who, in accordance with current Ukrainian legislation, have successfully completed the attestation procedure upon finishing studies at the corresponding level of higher education;

make final decisions on the awarding of academic degrees through accredited specialized academic councils;

establish, reorganize, and liquidate its structural units in accordance with the established procedure;

carry out publishing activities, including the publication of textbooks, teaching aids, scientific works, methodological guidelines, and other printed materials related to the dissemination and study of the operational experience and development of the Armed Forces of Ukraine, as well as develop its own printing infrastructure;

conduct joint activities based on relevant agreements and memoranda with other higher education institutions, enterprises, establishments, and organizations of all forms of ownership;

engage leaders and specialists from central executive authorities and military management bodies, as well as leading academic staff from other higher education institutions and research institutions of the state, to conduct classes on a part-time and hourly payment basis.

engage leading domestic and foreign specialists on a contractual basis in the educational process in accordance with the procedure established by current Ukrainian legislation;

participate in the activities of international organizations, engage in international cooperation, conclude agreements (contracts) on cooperation, and establish direct contacts with higher education institutions of foreign states, international organizations, and foundations in accordance with the procedure established by the Ministry of Defence of Ukraine;

engage foreign specialists to conduct classes based on agreements concluded in the prescribed manner;

adopt its own symbols and attributes;

establish its own forms of moral and material incentives for participants in the educational process within the powers defined by current Ukrainian legislation;

establish bonuses and incentive payments from funds allocated by the State Budget of Ukraine and the special fund in accordance with current Ukrainian legislation;

submit initiatives to higher education management bodies regarding amendments to regulatory legal acts in the field of higher education or the development of new ones, as well as participate in their drafting process, in the prescribed manner.

conduct financial and economic activities and other operations in accordance with current Ukrainian legislation;

engage in foreign economic activities;

manage its own revenues, including those from paid services, in the manner prescribed by current Ukrainian legislation;



receive, in accordance with current Ukrainian legislation and on a priority basis, funds provided by the state budget for conducting scientific and scientific-technical activities, carrying out fundamental and applied scientific research, and implementing state-significant scientific programs and projects, in an amount of no less than 10 percent of the state budget funds allocated for the maintenance of the University.

plan and conduct fundamental and applied scientific research using allocated funds and additional sources of financing;

open current and deposit accounts in banks;

conduct activities related to state secrets in accordance with current Ukrainian legislation;

determine working hours and internal regulations;

conclude a collective agreement with the trade union organization;

exercise the right to indefinite and free use of land plots allocated to the University in accordance with current Ukrainian legislation;

use the property assigned to the University under operational management rights, including leasing it out and granting usage rights in accordance with current Ukrainian legislation;

derecognise from the balance sheet munitions that has become unfit for further use or outdated, within the powers established by current Ukrainian legislation;

conduct various types of work based on direct agreements, contracts, and arrangements;

provide services for technical testing and research, prepare conclusions based on the results, and compile the corresponding reports;

nominate the University's academic staff for state awards and conferment of honorary titles of Ukraine.

organize conferences, symposiums, seminars, including international ones;

act as founder (co-founder) of printed mass media and accomplish the duties assigned to the University in accordance with the current legislation of Ukraine.

receive property, funds, and material assets (such as buildings, facilities, equipment, vehicles, etc.) from executive authorities, enterprises, institutions, organizations, individuals, and charitable foundations in accordance with the procedures established by the current legislation of Ukraine, for the development of the material and technical base, support of the educational process, improvement of living conditions, disease prevention, and strengthening the health of the University personnel.

allocate funds received from the state budget under the general and special funds to meet its own needs in accordance with the approved budgets;

carry out reconstruction, and perform major and routine repairs of fixed assets;

participate in providing permanent and official housing to the permanent staff of the University in the prescribed manner;

conduct its activities as part of educational and educational-scientific complexes established in accordance with the current legislation of Ukraine.

create specialized units and temporary creative teams to conduct educational activities, perform research and development (R&D) and other works on a contractual (self-financing) basis, as well as jointly with other educational institutions, research organizations, scientific and industrial associations, and industrial enterprises.

exercise other rights that do not contradict the current legislation of Ukraine.

8. The University is obligated to:

comply with the requirements of legislative and regulatory acts concerning maintaining the specified level of readiness for operation during a special (emergency) period;

study and meet the needs of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine regarding the training of military specialists and civil servants for military command bodies, military units of the branches of the Armed Forces of Ukraine, services (troops), and other military formations of the state;

comply with higher education standards and fulfil contractual obligations;

to ensure proper conditions for the implementation of educational, scientific, and other forms of activity;

take measures, including the implementation of relevant modern technologies, to prevent and detect academic plagiarism in the scientific works of academic staff, as well as higher education applicants, and to hold them disciplinarily accountable when necessary;

maintain an internal system for ensuring the quality of higher education, including an approved policy on academic integrity compliance by participants in the educational process (Code of Academic Integrity);

ensure the development and implementation of necessary and justified measures to prevent and combat corruption;

comply with occupational health and safety standards and provide social protection for academic staff, students, doctoral candidates, adjuncts, and other participants in the educational process.

comply with financial discipline requirements and safeguard state property;

ensure the preservation of the University's administrative documentation; carry out the collection, storage, accounting, and use of archival documents, and transfer them to the Sectoral State Archive of the Ministry of Defence of Ukraine for permanent state storage after the expiration of their retention periods at the University, in accordance with the current legislation of Ukraine and acts of the Ministry of Defence of Ukraine;

ensure the functioning of the library, as well as the preservation and expansion of its collection;

ensure the protection of state secrets and other restricted-access information, provide technical information security, and counter technical intelligence activities;

create the necessary conditions for persons with special educational needs to obtain higher education;

ensure barrier-free access to buildings and facilities for persons with disabilities and other low-mobility groups of the population;

publish information on the exercise of its rights and fulfilment of obligations on the official website, information boards, and in any other appropriate manner;  
 carry out educational activities based on a human-centred learning approach;  
 fulfil other obligations as stipulated by the current legislation of Ukraine and this Statute.

## II. Concept of the University's Educational Activities

1. The educational activities of the University are based on the conceptual foundations of the Laws of Ukraine "On Education" and "On Higher Education," the Concept of Transformation of the Military Education System, the Concept for the Development of Higher Education until 2030, legislative acts of Ukraine on defence and national security, normative legal acts of the Ministry of Defence of Ukraine, higher education standards, other normative legal acts, as well as this Charter.

The language of the educational process at the University is the state language (Ukrainian). Teaching in professional military education courses may be conducted in English within specially formed English-speaking groups, provided that the students have English proficiency at a level of no less than CMP 1+1+1+1+.

2. Educational activity is the primary type of activity of the University and includes measures for organizing the educational process and scientific-methodological support for conducting all types of training sessions, independent work, practical training, distance learning, monitoring learning outcomes, upbringing and development of students (cadets, undergraduates, doctoral students), their certification, as well as managing the quality of the educational process.

2.1. The educational activities of the University are aimed at the following:  
 training of student officers at the first (bachelor's), second (master's), and third (educational-scientific) levels of higher education, as well as Ukrainian citizens under the reserve officers training program;

training of officer personnel within the professional military education system;

creating conditions for personal development and creative self-realization of individuals.

formation of human and national values;

creation of equal opportunities for obtaining quality education;

development and implementation of innovative pedagogical technologies;

democratization of education and the educational process;

development of lifelong continuous education;

implementation of military leadership principles;

adherence to the principles of democratic civilian oversight over the functioning of the security and defence sector of Ukraine and the use of force.

2.2. The main principles of the University's educational activities are:

- equal access for every applicant to higher education at the University based on competitive admission;
- humanism, democratism, and the priority of universal spiritual values;
- independence of the University's educational activities from the influence of political parties, public, and religious organizations;
- inseparability of the processes of education, upbringing, and scientific research;
- guaranteeing the quality of training for student officers;
- ensuring a unified approach to the development of educational programs at all levels;
- providing independent and objective assessment of the qualifications acquired by student officers;
- compatibility of educational programs with international classifications and higher education standards;
- active involvement of all University staff (management, academic staff as well as educational support and administrative staff) in ensuring the quality of the University's educational activities;
- systematic and regular monitoring of the quality of education and educational activities of the University;
- incorporation into the educational process of experience related to repelling the armed aggression of the Russian Federation and NATO standards;
- creation of necessary conditions for participants in the educational process to realize their own abilities and talents;
- unity and continuity in education from tactical to operational and strategic levels of military education;
- continuous improvement of the curriculum, focus on advanced technologies and teaching methods, maximum use of distance learning technologies and modern information-analytical systems in the educational process
- integration of educational and scientific approaches for the innovative development of the University's activities;
- equal rights and opportunities for women and men in obtaining education.

3. The University is a leading national higher military educational institution in the field of national security and defence, which develops human capital for the components of Ukraine's security and defence sector according to the best national and global practices and standards compatible with the educational programs of partner countries, and is recognized as a centre of military education and science at the international level.

4. The educational activities of the University are aimed at meeting the needs of the Armed Forces of Ukraine and other components of the security and defence sector of Ukraine for leaders with a broad intellectual horizon through the provision of high-quality educational services and the development of high-quality

scientific (scientific-technical) products based on fundamental and applied research in the field of national security and defence of Ukraine.

The educational activities also include providing educational services to military and civilian representatives of NATO member countries and partner countries.

5. Scientific, scientific-technical, and innovative activities are an integral part of the University's educational activities. Their primary goal is the acquisition of new scientific knowledge through conducting research and development, aimed at addressing issues related to Ukraine's defence capability, creating and implementing new competitive knowledge, and improving the quality of military specialist training.

The main areas of scientific research and development at the University include:

- research into the military-political situation in the world and around Ukraine, forecasting its development, analysing external and internal factors affecting the state's security in the military sphere, and substantiating the principles of military policy, strategic and defence planning;

- research into the issues of military strategy development, conceptual foundations for the preparation and employment of defence forces, types of functional structures of the Armed Forces, and their comprehensive support;

- research into globalization processes in the modern world and forecasting their implications for Ukraine's military security;

- justification of ways to improve the management of national defence in peacetime and under special conditions;

- development of methodologies for assessing individual and collective protective equipment, firearms, and ammunition;

- research in the field of ballistic testing, explosion resistance of protective gear, combat vehicles and structures, as well as captured samples of firearms, ammunition, and individual and collective body armour;

- research in military history at global, regional, and national levels regarding the implementation of state policy on national security in the military sphere, in the areas of defence and military development during peacetime and under special conditions, defence planning, foundations of military, personnel, and military-technical policy in the defence sector; policy on national resistance; preparation of the state for defence; defence-related policies concerning the use of Ukraine's airspace and protection of state sovereignty, the security and defence sector of Ukraine (at strategic and operational levels), and the military-political and administrative leadership of the Armed Forces of Ukraine and the State Special Transport Service of Ukraine

- research on issues related to meeting defence needs and the financial and economic support of the Armed Forces

- research on problems of military education, modern teaching methods, educational activities of military educational institutions, and scientific and

scientific-technical activities within the Ministry of Defence of Ukraine and the Armed Forces of Ukraine

- development of mathematical, algorithmic, and software tools for modelling processes, situations, and threats to Ukraine's military security, as well as forecasting their development based on advanced information processing methods under conditions of uncertainty;

- research on the development of the theory of armed forces management and the evolution of military command and control systems;

- research on strategic planning for the development of the armed forces;

- studies of the development of theoretical and regulatory foundations of civil-military relations, including assessment of the effectiveness of transformation processes within the armed forces;

- research on information security and substantiation of new approaches to implementing military policy in the informational domain;

- research on advances in information technologies, hardware infrastructure, computer networks, software platforms, and improvement of automated command and control systems;

- scientific and technical support for the creation of an integrated defence resource management system.

- research on the development of theoretical and regulatory frameworks for civil-military relations, and assessment of the effectiveness of transformation measures within the Armed Forces;

- research on information security and justification of new approaches to implementing military policy in the information domain;

- research on issues related to the conduct of international peacekeeping and security operations;

- research on strategic communications issues;

- research on issues of physical education, specialized physical training, and sports in the Armed Forces of Ukraine and other components of the security and defence sector of Ukraine, physical and sports rehabilitation of service members; justification of standards and benchmarks for physical training;

- research on issues of effective governance, fostering integrity, and the prevention and detection of corruption in the security and defence sector of Ukraine;

- research in the field of cybersecurity and cyber defence, development and justification of new forms and methods of cyber warfare;

- integration of the cyber component into the system of employment of Ukraine's defence forces;

- research on the use and development of robotic systems;

- research in the fields of the theory and history of state and law, administrative and financial law, and national security law;

- research on issues of the state's economic security and specific sectors of Ukraine's security and defence sector, problems of decision-making, and quality of management in the defence sphere;

research on other problems and issues in the military, legal, economic, and social fields.

The main types of scientific, scientific-technical, and innovative activities at the University are:

- execution of operational tasks and other activities related to obtaining new scientific results and providing scientific support for their practical implementation in the Armed Forces of Ukraine;

- inventive and rationalization work;

- testing of new (modernized) models (complexes, systems) of weapons and military equipment;

- research conducted during exercises and other activities of operational, mobilization, and combat training, as well as in the day-to-day operations of troops (headquarters).

- scientific and scientific-technical expertise;

- scientific research conducted by student officers (cadets);

- scientific and scientific-technical support;

- research and development (R&D) activities, including experimental design, project design, experimental technological, technological, exploratory, and design-exploratory work;

- scientific and technical (experimental) development;

- training of academic staff;

- generalization and dissemination of best practices in the training and employment of the Armed Forces of Ukraine;

- organization and conduct of scientific and scientific-practical conferences, seminars;

- preparation of scientific works (monographs, encyclopaedias and dictionaries, manuals, textbooks, methodological guides, dissertations, articles, reports, research findings from exercises, reviews, evaluations, expert opinions);

- development of draft statutes, regulatory legal acts, normative and technical documents, and methodological recommendations.

6. Innovation activities at the University involve the scientific support and implementation of research results into the educational process, systematic updating of educational components, the introduction of advanced teaching methods combined with effective mechanisms for quality assurance in education, as well as the expertise and certification of personal protective armour equipment.

7. Methodological work at the University is an integral part of the educational process. Its main objectives include:

- providing scientific and methodological support for the organization of training of student officers and monitoring the quality of the educational process;

- enhancing the methodological competence of the University's management and academic staff;

- presenting active forms and methods of training student officers and improving the technologies used in all types of academic activities;

continuous development of new and improvement of existing methodologies and pedagogical technologies for in-class, independent, and distance learning, as well as their implementation into the University's teaching practice.

## 8. Educational work at the University

Educational and character-building work at the University is an integral part of its educational activities. It includes organizational, moral and psychological, pedagogical, informational, legal, cultural and educational, as well as military and social measures aimed at fostering and developing in academic and scientific staff, as well as students, a system of worldview, civic and moral-ethical values, and professionally significant personal qualities.

## 9. Participants in the educational process

### 9.1. Participants in the educational process at the University include:

academic staff;  
military education applicants and other individuals enrolled at the University;  
practitioners and subject-matter experts involved in the educational process;  
other military personnel and University employees.

### 9.2. Academic staff of the University include:

head of the University;  
deputy heads of the University for Academic (Scientific) Affairs;  
deputy heads of the University whose activities are directly related to the educational or scientific process;  
heads of institutes and their deputies whose activities are directly related to the educational or scientific process;  
head of the Scientific and Methodological Centre for Organization and Coordination of Educational Activity (director of doctoral and adjunct studies);  
heads (chairs) of departments and their deputies;  
professors, associate professors;  
senior lecturers, lecturers;  
head of the library.

Pedagogical staff include heads of methodological offices and methodologists of departments, centres, and institutes.

### 9.3. Scientific staff of the University include:

head of the Centre for Military Strategic Studies and their deputies;  
heads of scientific (scientific-methodological, scientific-research, educational-scientific, and other centres as determined by the University Academic Council) centres and their deputies;  
heads of scientific (research, scientific-methodological, scientific-testing)



departments and divisions (laboratories, sections, groups, bureaus) and their deputies;

- scientific Secretary;
- chief research assistants;
- leading research assistants;
- senior research assistants;
- scientific assistants;
- junior research assistants.

Individuals studying at the University include: cadets, trainees, adjuncts, doctoral candidates, and students.

10. Academic staff of the University are entitled to:
  - academic freedom, exercised in the interests of the individual, society, and humanity as a whole;
  - academic mobility for the purpose of conducting professional activities;
  - participation in the discussion and decision-making, through the University's governing bodies, on matters related to educational, methodological, and character-building work, as well as scientific, scientific-technical, and innovative activities at the University;
  - protection of professional honour and dignity;
  - participation in University governance, including the right to elect and be elected to the highest body of public self-governance, the Academic Council of the University or its structural subdivisions;
  - selection of teaching methods and tools that ensure high quality of the educational process;
  - provision of appropriate working conditions, opportunities for professional development, and organization of rest and living conditions, as established by the current legislation of Ukraine, the University's regulatory acts, the terms of the individual employment contract, and the collective agreement;
  - free access to the library and information resources, as well as to the services provided by the University's educational, research, sports, and cultural-educational units;
  - protection of intellectual property rights;
  - professional development and internship at least once every five years;
  - access to preferential long-term loans for the construction (renovation) and purchase of housing, in accordance with the procedure established by the current legislation of Ukraine;
  - obtaining housing, including service (official) housing, in accordance with the procedures established by the current legislation of Ukraine;
  - participating in scientific discussions, conferences, symposiums, and other events, conducting scientific experiments and publishing their results in the manner prescribed by the current legislation of Ukraine;
  - directly participating in the implementation of research results into the educational process and the practice of troops (forces) together with the customer;

carrying out scientific activities to create scientific and technical products in military units, institutions, and organizations of the Armed Forces of Ukraine;  
 participating in competitions for vacant positions of academic and teaching staff and researchers;  
 social and pension provision in the manner prescribed by the current legislation of Ukraine.

11. Obligations of Academic, Teaching, and Research Staff at the University ensure teaching of academic disciplines (courses, modules) of the relevant educational program in a specialty at a high scientific-theoretical and methodical level, and to conduct scientific and methodical activities.

to improve their professional level, teaching skills, and scientific qualifications;

to adhere to the norms of pedagogical ethics and morality, to respect the dignity of individuals studying at the University, to install in them love for Ukraine, to educate them in the spirit of Ukrainian patriotism and respect for the Constitution of Ukraine and the state symbols of Ukraine, and to promote careful attitude toward state property;

to foster in students of the University leadership qualities, independence, initiative, creativity, and the ability to think outside the box\$

to comply with the requirements of the current legislation of Ukraine, this Statute, and the University's daily schedule;

to personally comply with and ensure that subordinates comply with the requirements of the current legislation of Ukraine regarding the protection of state secrets and restricted information, technical information security, and counteraction to technical intelligence threats.

to be aware about the requirements of regulatory legal acts concerning the organization of the educational process, the content of educational programs, syllabi of academic disciplines, as well as the role and place of the disciplines they teach;

level, to objectively assess the knowledge and skills of cadets, students, and adjuncts, and to promote the development of their independence, sound initiative, and creative abilities in the process of mastering academic disciplines;

to develop educational and methodological materials for the courses (subjects, modules) they teach in a timely and high-quality manner;

to provide methodological support for the independent work of cadets, students, adjuncts, and trainees in academic disciplines (courses, modules);

to conduct scientific research, participate in the implementation of research results in the Armed Forces and the educational process, and actively involve cadets, students, and adjuncts in this work;

to supervise the military-scientific work of cadets, students, and adjuncts;

to provide academic supervision for the training of higher qualification scientific and pedagogical personnel (excluding teaching staff);

to study and implement in the educational and training process of cadets, trainees, and adjuncts the experience of combat training and the use of troops (forces), as well as advanced pedagogical practices;

to carry out the moral and patriotic education of cadets, trainees, and adjuncts during the educational process, and to foster in them readiness to defend the Motherland, the independence, and territorial integrity of Ukraine;

to present the results of scientific and scientific-technical activities through the publication of professional scientific articles, scientific reports, publications in foreign journals, and other means.

12. Qualification requirements for candidates applying for vacant positions of academic, scientific, and teaching staff.

Positions of academic, scientific, and teaching staff at the University may be held by individuals who meet the requirements of the Laws of Ukraine "On Higher Education", "On Scientific and Scientific-Technical Activities", other regulatory legal acts, and this Statute.

Academic, scientific, and teaching staff of the University must be fluent in the Ukrainian language.

12.1. Academic positions may be held by:

head of the University – a person who holds an educational-scientific (scientific) degree, an academic (honorary) title, has at least ten years of experience serving in scientific or academic positions in the military, possesses a strategic level of military education, and has the status of a combatant; or a senior officer serving in the military who holds a master's degree, possesses a strategic level of military education, has the status of a combatant, and has at least five years of experience serving in leadership positions within military command bodies (institutions, establishments);

deputy Head of the University – a person who holds an educational-scientific (scientific) degree, an academic (honorary) title, has at least ten years of experience serving in scientific or academic positions in the military, possesses a strategic level of military education, and has the status of a combatant; or a military servicemember who holds a master's degree, possesses a strategic level of military education, has the status of a combatant, and has at least three years of experience serving in officer positions with a rank not lower than “colonel” in military command bodies (institutions, establishments);

head of the Institute and their Deputy – individuals who hold an educational-scientific (scientific) degree, an academic (honorary) title, have at least ten years of experience serving in scientific or academic positions in the military, possess a strategic level of military education, and have the status of a combatant; or military servicemembers who hold a master's degree, possess a strategic level of military education, have the status of a combatant, and have at least three years of experience serving in officer positions with a rank not lower than “colonel” in military command bodies (institutions, establishments).

head (Chair) of the Department and their Deputy – individuals who hold an educational-scientific (scientific) degree and/or an academic (honorary) title relevant to the department's profile, possess a strategic (operational) level of higher military education, and have at least five years of experience in scientific-pedagogical (scientific) work or at least five years of military service in operational-level positions;

head (Chair) of the Military Training Department and their Deputy – individuals who hold an educational-scientific (scientific) degree and/or an academic (honorary) title, possess strategic-level military education and/or have at least five years of experience serving in leadership positions within military command bodies or military units;

professor – an individual who holds an educational-scientific (scientific) degree and/or an academic title, possesses a strategic (operational) level of military education, and has at least five years of experience in scientific-pedagogical (scientific) work or at least five years of military service in operational-level positions;

associate Professor – an individual who holds an educational-scientific (scientific) degree, possesses an operational (strategic) level of higher military education, and has at least five years of experience in scientific-pedagogical (scientific) work or at least three years of military service in operational-level positions relevant to their specialty;

senior Lecturer – an individual who holds a higher education degree of "Master," possesses an operational level of higher military education, and has at least two years of experience in scientific-pedagogical (scientific) work or military service in operational-level positions relevant to their specialty;

lecturer – an individual who holds a higher education degree of "Master," possesses an operational level of higher military education, and has experience in scientific-pedagogical (scientific) work or military service in operational-level positions relevant to their specialty.

head of the library – an individual who holds a higher education degree of "Master" ("Specialist"), has postgraduate education in management, and at least one year of library work experience in lower-level managerial positions.

## 12.2. Scientific positions may be held by:

Head of the Centre for Military-Strategic Studies – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least ten years of military service (work) experience in scientific (scientific-pedagogical) positions, and at least five years of leadership experience in scientific departments of military higher education institutions (MHEIs), military training units of higher education institutions (hereinafter – MTUs of HEIs), organizations with scientific subdivisions (hereinafter – OSUs), and scientific institutions (hereinafter – SIs);

Deputy Head of the Centre for Military-Strategic Studies for Scientific Work – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least seven years of military service (work) experience in scientific (scientific-pedagogical) positions, and at least five years of leadership experience

in scientific units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), organizations with scientific subdivisions (OSUs), and scientific institutions (SIs);

Deputy Head of the Centre for Military-Strategic Studies – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least seven years of military service experience in scientific (scientific-pedagogical) positions, and leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine, or at least five years of military service experience in leadership positions within military command bodies;

Deputy Head of the Centre – Head of the Research Department of the Centre for Military-Strategic Studies – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least five years of military service experience in scientific (scientific-pedagogical) positions, and leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine, or at least three years of military service experience in leadership positions within military command bodies;

head of the Research Department of the Centre for Military-Strategic Studies – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least five years of military service experience in scientific (scientific-pedagogical) positions, and leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine, or at least three years of military service experience in leadership positions within military command bodies.

Head of the Research Department – Head of the Research Division of the Centre for Military-Strategic Studies – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least three years of military service experience in scientific (scientific-pedagogical) positions, and leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine, or military service experience in military command bodies.

Head and Deputy Head of a Scientific (Research, Educational-Scientific, Scientific-Methodological) Centre – individuals who hold an educational-scientific (scientific) degree, an academic title, have at least five years of military service experience in scientific (scientific-pedagogical) positions, and at least three years of leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education

institutions (MTUs of HEIs), and scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine.

Head of the Scientific (Research) Centre within an Institute (Centre) – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least five years of military service (work) experience in scientific (scientific-pedagogical) positions, and at least three years of leadership experience in scientific units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), organizations with scientific subdivisions (OSUs), and scientific institutions (SIs), or has at least ten (twelve) years of military service experience in military command bodies, scientific (scientific-organizational, testing activities, etc.) related to the institution's area of activity, and the corresponding level of education.

Deputy Head of the Centre – Head of the Scientific (Research, Scientific-Methodological) Department – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least five years of military service experience in scientific (scientific-pedagogical) positions, and at least three years of leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), and scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine.

Head of the Scientific (Research, Testing, Scientific-Methodological) Department – an individual who holds an educational-scientific (scientific) degree, has at least five (three) years of military service (work) experience in scientific (scientific-pedagogical) positions, and at least three years of leadership experience in scientific units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), organizations with scientific subdivisions (OSUs), and scientific institutions (SIs); with at least ten publications (patents) in the last five years, or has at least ten (seven) years of military service experience in military command bodies, scientific, scientific-organizational, testing activities, etc., related to the institution's area of activity, and the corresponding level of education.

Head of the Scientific-Organizational Department – an individual who holds an educational-scientific (scientific) degree, an academic title, has at least three years of military service experience in scientific (scientific-pedagogical) positions, and leadership experience in scientific (scientific-pedagogical) units of military higher education institutions (MHEIs), military training units of higher education institutions (MTUs of HEIs), and scientific institutions (SIs) of the Ministry of Defence of Ukraine and the Armed Forces of Ukraine, or has experience serving in military command bodies.

Head (Manager) of the Scientific-Research (Scientific-Innovative) Laboratory – an individual who has at least seven years of military service (work) experience in the specialty, including at least five years of scientific work experience, with no fewer than five publications (patents); or, if holding an educational-scientific (scientific) degree, at least three years of military service (work) experience in the specialty.

Head of the Secretariat of the University's Academic Council – individuals with at least seven years of scientific work experience, at least five publications (patents) within the last five years, or, if they hold an academic degree, without work experience requirements, or at least ten years of military service experience;

Chief Research Assistant – individuals holding a Doctor of Science degree, an academic title, at least ten years of military service (work) experience in their specialty, including at least seven years of scientific work experience, and at least ten publications (patents) within the last ten years;

Leading Research Assistant – individuals holding an academic degree, at least seven years of military service (work) experience in their specialty, including at least five years of scientific work experience, and at least ten publications (patents) within the last five years, or at least ten years of military service experience in military administration bodies, scientific, research-organizational, or testing activities, etc., in the institution's field of activity, and the corresponding level of education;

Senior Research Assistant – individuals with at least seven years of scientific work experience in their specialty, at least ten publications (patents) within the last five years, or, if they hold an educational-scientific (scientific) degree, without work experience requirements, or at least ten years of military service experience;

Academic Specialist – individuals with at least five years of scientific work experience in their specialty, at least five publications (patents), or, if they hold an academic degree without work experience requirements, or at least five years of military service experience;

Junior Research Assistant – individuals with at least three years of military service experience; if they hold an academic degree, without work experience requirements; as an exception, graduates of higher education institutions who gained scientific work experience during their studies.

### 12.3. The following individuals may hold teaching positions:

head of the methodological office – individuals with a Master's degree ("Specialist") and at least three years of teaching (scientific-pedagogical) experience;

methodologist – individuals with a Master's degree ("Specialist") in the field of "Education and Pedagogy" or another field, without work experience requirements.

13. Individuals who are studying and undergoing training at the University have the right to:

choose their form of study upon entering the University;

safe and harmless conditions for study, work, and living;

academic and scientific activities outside of scheduled study time;

free use of the University's libraries, information funds, and educational, scientific, and sports facilities;

free provision of information for study in accessible formats using technologies that take into account health-related limitations (for individuals with special educational needs);

use of the University's production, cultural and educational, household, and health-recreational facilities;

be provided with dormitory accommodation for the duration of their studies in accordance with the current legislation of Ukraine;

participate in research and development, experimental design, conferences, symposiums, exhibitions, and competitions, and submit their work for publication;

participate in educational, scientific, research, sports, artistic, and public activities held in Ukraine and abroad, in the manner established by the current legislation of Ukraine;

participate in the discussion and resolution of issues concerning the improvement of the educational process, scientific and technical activities, scholarship appointments, and the organization of leisure, living conditions, and health improvement;

participate in the activities of the University's public self-governance bodies, institutes, centres, Academic Council, and general meetings of cadets, students, adjuncts, and doctoral candidates;

choose academic disciplines within the limits provided by the relevant educational program and curriculum, to the extent of at least ten percent of the total number of ECTS, credits specified for the defined level of higher education;

academic mobility, including international mobility;

receive social assistance in cases established by the current legislation of Ukraine;

take an academic leave while retaining certain rights of a higher education applicant, as well as to be reinstated in their studies in the manner determined by the current legislation of Ukraine;

participate in the formation of an individual curriculum;

moral and/or material encouragement for academic success, scientific and technical activities, public work, and artistic and sports achievements, etc;

protection from any forms of exploitation, physical, and psychological violence;

vacation leave and other types of leave established by the current legislation of Ukraine;

appeal against the actions of the University's governing bodies and their officials, as well as pedagogical and scientific-pedagogical staff;

special educational and rehabilitation support and free access to the University's infrastructure in accordance with medico-social indications for health-related limitations;

participate in the work of the military-scientific society, creative clubs, sports sections, and other organizations defined by the University's Statute;

with the approval of the University's Commandant, attend any additional classes held at the University that contribute to successful mastery of their specialty;

choose the topic of their final thesis or propose their own topic with a justification of its feasibility;



independently organize their work during the time designated for this by the daily routine and class schedule;

independently improve their athletic skills, with the permission of the University's Head, during physical training classes based on approved individual competition preparation plans, if they are members of the University's national teams and provided, they have successfully mastered the physical training curriculum;

use privileges for excellent academic performance that do not contradict the current legislation of Ukraine and the University's Statute.

14. Individuals undergoing training at the University are obligated to:

comply with the requirements of the current legislation of Ukraine, the Charters of the Armed Forces of Ukraine, the University's Statute, and the University's Daily Routine;

comply with the requirements of the current legislation of Ukraine regarding the protection of state secrets and classified information, information security, and counter-technical reconnaissance;

comply with the requirements of occupational safety, industrial sanitation, and fire safety, as stipulated by the relevant rules and instructions;

diligently fulfil the requirements of the educational program;

handle the University's property, weapons, and military equipment with care.

15. An individual studying at the University may be expelled from the University on the grounds provided for by the current legislation of Ukraine.

The expulsion of individuals undergoing military training or studying at the University on a contractual basis at the expense of individuals (legal entities) is carried out by order of the University's Commandant.

The expulsion of cadets is carried out by:

from the first year – the University's Commandant;

from the second and subsequent years, except for the final year – the University's Commandant with the permission of the Minister of Defence of Ukraine.

The expulsion of students, adjuncts, doctoral candidates, and final-year cadets is carried out by the Minister of Defence of Ukraine upon the recommendation of the University's Commandant.

The expulsion of students from professional military education courses may occur in the following cases:

failure to fulfil the individual curriculum;

indiscipline;

violation of academic integrity principles;

medical reasons, based on the conclusion of a military medical commission;

due to staff reduction or organizational measures if they cannot be employed in military service;

unwillingness to continue their studies;

due to the termination of their contract;

due to a court conviction that has entered into force.

The procedure for the expulsion and reinstatement of students is carried out in accordance with the provisions of the Instruction on the Procedure for Transferring, Expelling, and Reinstating Cadets (Students) of Higher Military Educational Institutions of the Ministry of Defence of Ukraine, approved by the order of the Minister of Defence of Ukraine dated December 24, 1997, no. 490.

16. The rights and obligations of academic, pedagogical and other employees and individuals studying at the University are determined by legislative and other regulatory legal acts on higher education, scientific and technical, and other types of activities.

17. The procedure for organizing the educational process at the University is regulated by the current legislation of Ukraine, regulatory legal acts of the Ministry of Defence of Ukraine, and relevant orders of the University's Commandant.

### III. Powers of the Ministry of Defence of Ukraine regarding the management of the University

1. The Ministry of Defence of Ukraine, within the powers defined by the current legislation of Ukraine regarding the management of the University, has the right to establish special requirements through its regulatory legal acts, namely regarding:

- management and organization of the educational process at the University;
- activities and powers of the University's governing and public self-governance bodies, if they do not contradict the current legislation of Ukraine.
- candidates for the positions of Commandant (Deputy) of the University;
- appointment and dismissal of the Commandant (Heads, Deputies) of the University and its departments;
- competencies and program learning outcomes beyond those defined by higher education standards for relevant educational programs, and the procedure for developing and approving educational programs;
- the formation of a list of specializations for the training of specialized education applicants;
- candidates for the positions of pedagogical, scientific, and academic employees, and the competitive selection for these positions;
- implementation of the rights and obligations, pedagogical, scientific, and academic employees, and individuals studying at the University;
- expulsion, interruption of studies, reinstatement, and transfer of cadets, students, adjuncts, and doctoral candidates studying at the University;
- the training of scientific and pedagogical personnel in adjuncture and doctoral programs;
- the norms for the number of cadets, students, and adjuncts studying at the University per one scientific-pedagogical employee position;
- the procedure for training higher education applicants for the Doctor of

Philosophy degree;

the formation of individual curricula and individual educational trajectories for higher education applicants;

the practical training of individuals studying at relevant higher military educational institutions, higher education institutions with specific training conditions, and military training units of higher education institutions.

2. The Ministry of Defence of Ukraine, within the powers defined by the current legislation of Ukraine regarding the management of the University, is obligated to:

define the priority areas for the University's development;

approve the organizational structure and the total number of personnel;

define the procedure and special requirements for practical training, retraining, professional development of military specialists, and the training of pedagogical and scientific personnel;

control compliance with the standards of educational activity and higher education at the University;

analyse the quality of the University's educational activities;

approve the personal composition of the University's Supervisory Board;

enrol students, adjuncts, and doctoral candidates for studies at the University;

assign and appoint University graduates to positions;

control the University's financial and economic activities;

approve the University's Statute and, upon the recommendation of the staff conference, make changes to it;

appoint the University's Commandant, who has been selected through a competition in the manner determined by the current legislation of Ukraine;

submit proposals to the Cabinet of Ministers of Ukraine regarding the reorganization or liquidation of the University;

coordinate the University's interaction with state and military administration bodies and the scientific community in the interests of national security and Defence;

define the list of specializations for the training of military specialists, and approve the directions of scientific research and the topics of research and development work at the University;

appoint University military personnel to positions in accordance with the approved nomenclature;

appoint the chairman, deputy chairmen, and members of the sub-commissions of the examination committee at the University;

determine the amount of the University's funding from the State Budget of Ukraine, and establish standards for the University's material and technical and financial support;

participate in the licensing and accreditation of the University;

promote the development of the University's international military cooperation;

ensure compliance with the rights and guarantees of students, doctoral

candidates, adjuncts, scientific, pedagogical and other categories of the University employees as defined by the current legislation of Ukraine;

control mobilization readiness and the ability to function during a special period;

control compliance with the requirements of the current legislation of Ukraine regarding the protection of state secrets, information security, and counter-technical reconnaissance;

exercise other powers in accordance with the current legislation of Ukraine.

3. The Ministry of Defence of Ukraine exercises its powers regarding the management of the University through the Minister of Defence of Ukraine.

4. The Minister of Defence of Ukraine may delegate certain powers regarding the direction and control of the University's activities to a person authorized by him.

#### IV. Volume of Fixed Assets

The University's property complex includes all material and intangible assets that are accounted for on the University's balance sheet and transferred to the University for operational management by the Ministry of Defence of Ukraine.

The University's fixed assets include buildings, structures, machinery, training and laboratory equipment, and other assets that meet the criteria for classification as fixed assets, which the Ministry of Defence of Ukraine has provided for the University's use.

The volume of fixed assets depends on the volume of receipts and expenditures of purchased, gratuitously, and centrally received property on the relevant date and is reflected in the Balance Sheet (form 1-дс) as of the reporting date.

#### V. Powers of the University's Governing Bodies

1 The direct management of the University's activities is carried out by the University's Commandant, who acts on the principles of single-person command in accordance with the legislation of Ukraine and this Statute.

##### 2. Deputy Commandant of the University

The direct management of the University's educational, methodological, upbringing, scientific, administrative, economic, and other areas of activity is carried out by the Deputy Commandant of the University in accordance with the distribution of functional duties among them, as determined by the University's Commandant.

### 3. Academic Council of the University

The University's Academic Council is a collegial governing body that is established for a term of five years; it operates on the basis of a Regulation approved by the University's Academic Council and put into effect by an order of the University's Commandant.

The composition of the University's Academic Council is approved by an order of the University's Commandant within five business days from the end of the previous Academic Council's term.

The University's Academic Council is headed by its chairman, who is elected by secret ballot from among the members of the Academic Council who have a scientific degree and/or academic (honorary) title, for the term of the Academic Council. In the absence of the chairman, his duties are performed by his deputy or a person appointed by him from among the members of the University's Academic Council.

The following individuals are ex officio members of the University's Academic Council: the University's Commandant; the Deputy Commandant of the University; the Chief of institutes; Head of the Kyiv Military Lyceum named after Ivan Bohun; the Head of the Centre for Military-Strategic Studies; the heads of the financial and economic body, the library, and the secretariat of the Academic Council; the chairman of the University's staff conference; the chairman of the general meeting of cadets, students, adjuncts, and doctoral candidates; and the chairman of the University's trade union organization.

The University's Academic Council also includes elected representatives from the scientific, pedagogical staff, who are elected from among the heads (chairs) of departments, professors, Doctors of Science, and Doctors of Philosophy (Candidates of Science); elected representatives from other categories of military personnel and permanent staff; and elected representatives from cadets, students, adjuncts, and doctoral candidates. At least 75 percent of the Academic Council's composition must be scientific and pedagogical staff, and at least 10 percent must be elected representatives from the University's cadets, students, adjuncts, and doctoral candidates.

Elected representatives from the University's permanent staff are elected to the Academic Council at the University's staff conference upon the recommendation of the structural subdivisions in which they serve (work), with three representatives from each institute, the Centre for Military-Strategic Studies, and one from each scientific (educational-scientific) centre, administrative units, and support units. Elected representatives from cadets, students, adjuncts, and doctoral candidates, with one representative from the doctoral program, adjunct program, and each University institute, are elected by direct secret ballot.

Elections to the Academic Council begin 30 calendar days before the end of the previous Academic Council's term.

The competence of the University's Academic Council includes:

- determining the strategy and promising directions for the University's educational, scientific, and innovation activities;
- developing and submitting the draft Statute, as well as amendments and additions to it, to the University's staff conference;
- approving the University's financial plan and annual financial report;
- determining the system and approving the procedure for internal quality assurance of higher education;
- adopting a decision on placing its own revenues in the territorial bodies of the central executive authority for treasury service of budget funds or in banking institutions;
- considering issues of changes to the University's organizational and staff structure;
- electing representatives of the University to the competitive commission for the competition for the position of the University's Commandant;
- based on the recommendations of the University's competitive commission, adopting a decision by secret ballot on the candidates for vacant positions of the University's management, scientific, and pedagogical staff in accordance with the terms of the announced competition;
- approving educational programs and curricula for each specialty and specialization;
- making decisions on the organization of the educational process;
- approving the sample and procedure for manufacturing its own higher education document, and the regulation on the procedure and grounds for its issuance to graduates;
- adoption of the main directions of scientific research and innovation activities;
- evaluating the scientific-pedagogical activities of the structural subdivisions;
- considering issues of organization and control over the training of highly qualified pedagogical and scientific personnel, and improving the quality of training for doctoral candidates and adjuncts;
- awarding the academic titles of professor, docent, and senior researcher;
- awarding the title of "Honorary Professor of the National Defence University of Ukraine";
- making the final decision on the recognition of foreign higher education documents, scientific degrees, and academic titles during the hiring of scientific, pedagogical, and other employees, as well as during the enrolment of applicants for studies;
- Submitting a proposal to the University's staff conference to recall the University's Commandant from their position on grounds provided for by the legislation of Ukraine and the Statute;
- considering issues of awarding state honours, receiving state prizes, named scholarships, and other types of moral and material incentives;
- considering plans and results of scientific research, issues of publishing

educational and scientific literature, detailed plans, and approving dissertation topics;

submitting proposals for the enrolment of candidates in the University's adjunct and doctoral programs;

approving the academic advisors of adjuncts (applicants) for the Doctor of Philosophy scientific degree;

approving and reviewing the implementation of individual curricula and individual scientific work plans of Doctor of Philosophy applicants, as well as individual scientific work plans of Doctor of Science applicants;

providing scientific and methodological support for the activities of adjunct and doctoral programs;

approving the procedure for a person to be attached to the University to obtain a Doctor of Philosophy higher education degree outside of the adjunct program;

considering issues of the expulsion of cadets, students, adjuncts, and doctoral candidates and their reinstatement in their studies;

considering the results of educational, methodological, and upbringing work, scientific, and scientific-technical and innovation activities, internships, admission and graduation of cadets, students, adjuncts, and doctoral candidates, as well as the results of studying the military service experience of graduates in the troops (forces), the work of the examination committee, and control over the educational process, inspections, and inspections of the University;

considering other issues of the University's activities by decision of the Academic Council.

A meeting of the University's Academic Council is considered valid if at least two-thirds of its total members participate. A decision is considered adopted if more than half of the members present at the meeting vote in favour of it (except in cases where governing documents specify a different percentage of votes for adopting the relevant decision).

Decisions of the University's Academic Council on all issues of educational, methodological, and upbringing work, and scientific, technical, and innovation activities are adopted by open vote. During the competition for vacant positions of management staff, scientific, pedagogical employees, and other employees, as well as for the awarding of academic (honorary) titles and state honours, decisions are adopted by secret ballot in the established manner.

Decisions of the University's Academic Council are put into effect by an order of the University's Commandant.

#### 4. Academic Council of the Institute

The Academic Council of the Institute is a collegial governing body of the University's structural subdivision.

The Academic Council of the Institute is headed by its chairman, who is elected by secret ballot from among the members of the institute's academic council who have a scientific degree and/or academic (honorary) title, for the term

of the institute's academic council. In the absence of the chairman, his duties are performed by his deputy or a person appointed by him from among the members of the institute's academic council.

The following are ex officio members of the institute's academic council: the Chief of institutes, the Deputy Chief of institutes, the heads (chairs) of departments, as well as elected representatives who represent the scientific, and scientific-pedagogical staff, who are elected from among professors, Doctors of Science, and Doctors of Philosophy (Candidates of Science); and elected representatives from students (cadets, students, lyceum students) and doctoral candidates. At least 75 percent of the composition of the institute's (faculty's) academic council must be scientific, pedagogical staff, and at least 10 percent must be elected representatives from the institute's students (cadets).

Elected representatives are chosen at a meeting of the institute's staff upon the recommendation of the structural subdivisions in which they serve (work). Elected representatives from the institute's cadets, students, adjuncts, and doctoral candidates are elected at the general meeting of the institute's cadets, students, adjuncts, and doctoral candidates by direct secret ballot.

The competence of the Academic Council of the Institute includes:  
 considering and approving curricula and programs of academic disciplines;  
 resolving issues of organizing the educational process at the institute;  
 defining the general directions of the institute's scientific activity;  
 considering other issues of the institute's activities by decision of the institute's academic council in accordance with this Statute.

## 5. Supervisory Board of the University

The University's Supervisory Board is established to supervise the management of the University's property and compliance with its purpose.

The composition of the University's Supervisory Board is approved by the Ministry of Defence of Ukraine. The term of office of the Supervisory Board is five years

The Supervisory Board facilitates the resolution of promising tasks for the University's development, the attraction of financial resources for the development of infrastructure and the renewal of the educational material and technical base, effective interaction between the University and state authorities and local self-government bodies, the scientific community, socio-political organizations, and economic entities in the interests of developing and improving the University's educational activities and competitiveness, and exercises public control over the University's activities.

Meetings of the University's Supervisory Board are held as needed, but at least once a year. The decision to hold a meeting is made by the chairman of the Supervisory Board.

The chairman of the University's Supervisory Board organizes the work of the Supervisory Board and is responsible for the performance of its assigned powers.



Decisions of the University's Supervisory Board enter into force if at least two-thirds of the members participate in the meeting and at least three-quarters of those present vote in favour of the decision.

Members of the University's Supervisory Board have the right to participate in the work of the University's staff conference with a deliberative vote.

Members of the University's Supervisory Board have the right to:  
participate in the work of the highest collegial body of the University's public self-governance with a deliberative vote;

participate in defining the University's development strategy and monitor its implementation;

attract additional sources of funding;

analyse and evaluate the activities of the University and its Commandant;

control the execution of the University's estimate and/or budget and make relevant recommendations and proposals, which are mandatory for consideration by the University's Commandant;

submit proposals to the Minister of Defence of Ukraine for encouraging the University's Commandant on grounds defined by the current legislation of Ukraine;

exercise other rights defined by the University's constituent documents.

The University's Supervisory Board has the right to submit a proposal to the University's staff conference to recall the University's Commandant from their position on grounds provided for by the current legislation of Ukraine and this Statute.

The procedure for forming the Supervisory Board, its term of office, competence, and operating procedure are determined by this Statute. Educational applicants and officials of the University may not be members of the Supervisory Board.

## 6. Working and Advisory Bodies

Working bodies (competitive, attestation, selection, admission commissions, etc.) are created to resolve current issues of the University's activities.

Advisory (advisory-consultative) bodies (methodological council, veterans' council, women's council, etc.) may be created on a voluntary basis to develop the strategy and directions for educational and scientific activities at the University.

The regulations on the working and advisory bodies are approved by the University's Academic Council and put into effect by an order of the University's Commandant.

## VI. Rights and Obligations of the University's Commandant

1. The University's Commandant is appointed to and dismissed from the position by the Minister of Defence of Ukraine on a competitive basis. The competition for the position of the University's Commandant is conducted in accordance with the requirements of the current legislation of Ukraine.

The competition for the vacant position of the University's Commandant is not held under the legal regime of martial law.

The decision on the appointment to the vacant position of the University's Commandant under the legal regime of martial law is made by the Minister of Defence of Ukraine.

2. The University's Commandant is directly subordinate to the Minister of Defence of Ukraine, is the direct superior for all University personnel, and is responsible for the following:

- conducting educational, scientific, technical, and innovation activities at the higher education institution, for the results of financial and economic activities, and for the condition and preservation of real estate and other property of this institution;

- compliance with the legislation of Ukraine and contractual obligations;

- readiness to perform the tasks assigned to the University;

- the state of educational, scientific, technical, and innovation activities;

- individual training;

- the moral and psychological state of the personnel;

- military and labour discipline;

- the state of preservation and strengthening of the health of the personnel;

- ensuring the protection of state secrets in accordance with the requirements of the secrecy regime and the protection of other restricted information, information security, and counter-technical reconnaissance, and exercising constant control over the protection of state secrets and other restricted information at the University;

- the state of fire and environmental safety;

- internal order.;

- financial and economic activities;

- proper operation and preservation of armaments and military equipment;

- the condition and preservation of buildings, structures, and other property transferred to the University for use;

- the organization and implementation of internal control and risk management functions.

3. The Commandant of the University is obliged to ensure:

- the achievement of the University's performance targets;

- the training of military specialists with higher and professional military education according to the relevant educational programs in line with higher education standards and professional standards (if any);

- the appointment and dismissal of the University employees and the creation of conditions for their professional development;

- the fulfilment of the University's contractual obligations;

- the University's compliance with the license conditions for educational activities;

the scientific, technical, and innovative activities of the University, as well as international scientific and technical cooperation;

the obtaining of competitive results from scientific and applied research and developments;

the protection of intellectual property rights for the results of scientific, technical, and creative activities;

the application of new scientific and technical knowledge during the training of higher education applicants, students of professional military education courses, and professional development courses;

the observance of the rights and legitimate interests of individuals with special educational needs;

the stable financial and economic state of the University and the effective use of military property assigned to the University (transferred to it for temporary use), and compliance with the requirements of the current legislation of Ukraine during the transfer of such property for temporary use to other persons;

the submission of reports to the Ministry of Defence of Ukraine, within the deadlines set by the acts of the Ministry of Defence of Ukraine and the General Staff of the Armed Forces of Ukraine, on the use of military property assigned to the University (transferred to it for temporary use), including property transferred for temporary use to other persons;

compliance with the terms of the collective bargaining agreement and the University's Statute;

the protection of confidential, classified, and official information in accordance with the Laws of Ukraine "On State Secrets" and "On Information"; the protection of information in accordance with the requirements of the Laws of Ukraine "On Access to Public Information", "On Personal Data Protection" and other acts of the current legislation of Ukraine;

the University's compliance with the requirements of the current legislation of Ukraine, and ensuring the timely fulfilment of the requirements of financial control bodies and their territorial divisions;

the University's compliance with the requirements of state supervision (control) bodies in the field of economic activity, as well as the requirements of the Ministry of Defence of Ukraine;

the implementation of measures to improve the University's management, and strengthen financial, economic, military, and labour discipline;

the implementation of educational programs and curricula, compliance with staff and financial discipline by all University units, and the organization and implementation of control over educational activities;

the University's compliance with the requirements of the current legislation of Ukraine on labour protection, sanitary-hygienic and fire safety norms and rules, and the creation of proper conditions for military service (work) in accordance with the requirements of the current legislation of Ukraine;

the implementation of measures for the timely and full payment of wages to employees, monetary allowances to servicemen, and other incentive, compensation, and one-time payments, preventing the creation of arrears for these

payments; compliance with labour remuneration guarantees established by the current legislation of Ukraine, and the creation of a system of incentives and motivation for servicemen, employees, and education applicants;

the timeliness of payments with legal entities and individuals;

the targeted and effective use of state budget funds; the timely and full fulfilment of the University's obligations to the state budget, the Pension Fund of Ukraine bodies, and state social funds.;

the implementation of the University's budget, and control over the status of payments for consumed utilities;

the regular assessment of corruption risks in the University's activities and the implementation of appropriate anti-corruption measures;

the reliability, accuracy, and completeness of the information entered by the higher education institution into the Unified State Electronic Database on Education;

the timely and full implementation of the regulatory legal acts of the Ministry of Defence of Ukraine (authorized governing body) issued in accordance with the current legislation of Ukraine;

the submission for approval of the University's annual budget in the established manner.;

the submission to the Minister of Defence of Ukraine of an annual report by January 31 on the results of the contract's fulfilment, which must contain information on the level of achievement of the military educational institution's performance targets as of December 31 of the reporting year, and the University's compliance with the requirements of the current legislation of Ukraine, higher education standards, and professional standards (if any);

the entry of the annual report on the results of the contract's fulfilment into the Unified Electronic Database on Education and its publication on the University's official website, taking into account the requirements of the current legislation of Ukraine on classified information;

annual reporting to the University's highest collegial body of public self-governance on the results of their work;

the creation of conditions for exercising control over the University's activities, as well as conditions for the activities of the University's public self-governance bodies.;

the prevention of academic integrity violations by participants in the educational process and their subjection to academic responsibility, and the development, implementation, and application of a procedure for identifying and establishing facts of academic integrity violations at the University;

the fulfilment of the requirements of the laws of Ukraine, and other legislative and regulatory legal acts on the training of military specialists within their powers;

the submission of lawsuits to the court on behalf of the University;

the self-representation of the University in courts and other bodies in the established manner through persons authorized to act on behalf of the University without a separate power of attorney, including through officials of the University's

legal service, as well as through representatives;

the fulfilment of the state order for the training of military specialists;

the fulfilment of the tasks assigned to the University by military administration bodies;

the guidance on the development of the University's higher education standards, and their full and high-quality implementation;

the development, coordination, and approval of the University's admission rules;

the work of the University's admissions committee and the conduct of professional entrance examinations to the University;

the educational, methodological, and social support of the participants in the educational process, and scientific, technical, and innovation activities at the University;

the guidance on the development of the University's higher education standards, and their full and high-quality implementation;

the implementation of measures for the continuous study of the experience of the troops (forces), the improvement of the educational process, and the implementation of advanced teaching and upbringing methods for students (cadets, students);

the teaching of academic disciplines at a high scientific and methodological level;

interaction with military units, educational institutions, institutions, and organizations of the Armed Forces of Ukraine, enterprises belonging to the Ministry of Defence of Ukraine's sphere of management, and central executive bodies on all issues of the University's activities;

the legality of the University's activities as provided for in the current legislation of Ukraine and this Statute.

4. The Commandant of the University, within the granted powers, has the right to:

act on behalf of the University, and represent its interests in relations with enterprises, institutions, and organizations of any form of ownership, individuals, and in courts, state authorities, and local self-government bodies;

dispose of the University's property and funds within the limits and in the manner determined by the current legislation of Ukraine, this contract, and the University's Statute;

represent the interests of the Ministry of Defence of Ukraine regarding the registration of rights to real estate assigned to the University under the right of operational management;

conclude contracts on behalf of the University in accordance with the current legislation of Ukraine;

open accounts on behalf of the University in banks and in the bodies of the State Treasury Service of Ukraine in the manner established by the current legislation of Ukraine;

hire and dismiss University employees, determine and approve their job descriptions, and apply incentive measures and disciplinary sanctions to them;

form the contingent of individuals studying at the University;

make decisions on the expulsion of higher education applicants from the University and their reinstatement in studies in accordance with the current legislation of Ukraine;

control the quality of education and the organization of the educational process, demand the proper performance of functional duties by military personnel and job descriptions by employees, and evaluate the quality of their service and work in accordance with the current legislation of Ukraine and the University's internal acts;

create the University's working and advisory bodies in the manner determined by the University's Statute;

together with the elected bodies of the University's employee trade unions, submit the University's Daily Routine and the collective bargaining agreement for approval to the University's highest collegial body of public self-governance, and sign them after approval;

delegate part of his powers to his deputies and the heads of structural subdivisions in accordance with the University's Statute;

issue orders and directives within his powers, and give instructions that are mandatory for all participants in the educational process and the University's structural subdivisions;

resolve issues of the University's financial and economic activities, form proposals regarding the organizational structure and staff (staffing table), and submit them to the Ministry of Defence of Ukraine for approval in the established manner;

appoint the chairman and members of the University's competitive, attestation, and admissions committees;

organize a competition for vacant positions of scientific and scientific-pedagogical employees;

hire and dismiss employees, determine their job descriptions, and conclude fixed-term employment contracts with scientific and pedagogical employees;

encourage the University's personnel in the manner and amounts determined by the current legislation of Ukraine;

supervise the development of curricula and academic discipline programs, and control their implementation;

personally conduct training sessions with students, and also organize and conduct individual training sessions with the University's officer staff;

perform the functions of a state expert on secrets regarding the classification of information as a state secret, changing the secrecy level of this information, and its declassification (by competence);

resolve other issues that, in accordance with the current legislation of Ukraine, the University's Statute, and the contract, fall within the Commandant's competence.

## VII. Procedure for electing representatives to public self-governance bodies

### 1. University Staff Conference

The highest collegial body of public self-governance of the University is the University Staff Conference.

The University Staff Conference is guided in its activities by the current legislation of Ukraine, this Statute, and the regulation on the University Staff Conference.

Representatives from all categories of military personnel and employees of the University and individuals studying at the University are delegated to the University Staff Conference. At least 75 percent of the conference delegates' composition consists of scientific and pedagogical staff who work at the University on a permanent basis, and at least 15 percent are elected representatives from cadets, students, adjuncts, and doctoral candidates, who are elected by direct secret ballot.

Delegates to the University Staff Conference are elected at meetings of the structural subdivisions in accordance with the representation norms. The term of office for conference delegates is: for permanent military personnel and employees of the Armed Forces of Ukraine who work at the University on a permanent basis - five years; for cadets, students, adjuncts, and doctoral candidates - one year.

The following are ex officio delegates of the University Staff Conference: The Commandant of the University, the Deputy Commandants of the University, the Chiefs of institutes and centres, the Head of the Ivan Bohun Kyiv Military Lyceum, the Head of the educational and recreational complex of the Ivan Bohun Kyiv Military Lyceum, the heads (chairs) of departments, and the chairman of the trade union organization.

The University Staff Conference:

- adopts the regulation on the University Staff Conference;
- approves the Statute or amendments (additions) to it upon the recommendation of the University's Academic Council;
- annually hears the report of the University's Commandant and evaluates his activities;
- elects a labour dispute commission in accordance with the current labour legislation of Ukraine;
- considers the issue of early termination of the University Commandant's powers upon a reasoned recommendation from the University's Supervisory Board or Academic Council;
- approves the University's Daily Routine and the collective bargaining agreement;
- considers issues of the University's development;
- considers other issues of the University's activities.

The University Staff Conference is convened at least once a year by a joint decision of the University's Commandant and the University's trade union organization. The conference is convened by the University's trade union

organization without the approval of the University's Commandant if the latter has not given consent to convene the University Staff Conference within five business days.

The University Staff Conference is considered valid if at least two-thirds of the total number of delegates are present. Decisions of the University Staff Conference are adopted based on an open vote (except for issues related to the election of the University's Commandant and the early termination of the University Commandant's powers) by a simple majority of votes. Decisions of the University Staff Conference are documented in a protocol, which is signed by the chairman and the secretary.

## 2. Staff Conference of the University's departments

Staff Conference of the University's departments is the public self-governance body of the department.

Staff Conference of the University's department is guided in its activities by the current legislation of Ukraine, this Statute, and the regulation on the conference.

The composition of the staff conference includes all categories of military personnel and employees of the University's department.

Staff Conference of the University's department:

considers issues of the structural subdivision's activities;

elects elected representatives to the academic council of the institute (centre);

elects candidates for delegates to the University Staff Conference and members of the University's Academic Council.

Staff Conference of the University's department is convened at least once a year. A meeting of the department's staff is considered valid if at least two-thirds of the total staff are present. Decisions at the meeting of the department's staff are adopted by a simple majority of votes. Decisions are documented in a protocol, which is signed by the chairman and the secretary.

## 3. General Meeting of Cadets, Students, Adjuncts, and Doctoral Candidates

The General Meeting of Cadets, Students, Adjuncts, and Doctoral Candidates is the highest body of public self-governance for individuals studying at the University.

The General Meeting of Cadets, Students, Adjuncts, and Doctoral Candidates is guided in its activities by the current legislation of Ukraine, this Statute, and the regulation on the general meeting of cadets, students, adjuncts, and doctoral candidates.

The General Meeting of Cadets, Students, Adjuncts, and Doctoral Candidates:

adopts the regulation on the general meeting of cadets, students, adjuncts, and doctoral candidates;

participates in the University's management;



- participates in the discussion and resolution of issues concerning the improvement of the educational process, research work, and the organization of leisure and living conditions;

- conducts organizational, educational, scientific, sports, health, and other events;

- participates in quality assurance measures (processes) of higher education;

- protects the rights and interests of cadets, students, adjuncts, and doctoral candidates studying at the University;

- submits proposals on the content of curricula and programs;

- submits proposals for the development of the University's material and technical base;

- performs other functions provided for by the Law of Ukraine “On Higher Education” and the regulation on the general meeting of cadets, students, adjuncts, and doctoral candidates.

The General Meeting of Cadets, Students, Adjuncts, and Doctoral Candidates is convened at least once a year. The general meeting is considered valid if at least two-thirds of the total number of cadets, students, adjuncts, and doctoral candidates are present. Decisions at the general meeting are adopted by a simple majority of votes. Decisions are documented in a protocol, which is signed by the chairman and the secretary.

#### VIII. Grounds for early termination of the contract with the University's Commandant

The Ministry of Defence of Ukraine, represented by the Minister of Defence of Ukraine, has the right to terminate the contract with the University's Commandant prematurely:

- by mutual agreement of the parties;

- on the initiative of the Ministry of Defence of Ukraine in case of a single gross violation by the Commandant of the current legislation of Ukraine or the obligations stipulated by the contract;

- on the initiative of the University's Supervisory Board before the expiration of the contract term in cases provided for by the current legislation of Ukraine, other regulatory legal acts, and the contract;

- in case of the emergence or discovery by the Ministry of Defence of Ukraine of circumstances provided for in Part Two of Article 42 of the Law of Ukraine “On Higher Education”;

- in case of failure to achieve the performance targets defined in the contract;

- upon the recommendation of state supervision bodies in the field of labour in case of systematic violations of the requirements of the current labour legislation of Ukraine;

- in case of a violation of the current legislation of Ukraine during the use of the military educational institution's financial resources, including during the procurement of goods, works, and services;

in case of systematic failure to perform the duties assigned to the Head, as defined by the current legislation of Ukraine, the Statute, the contract, and the legitimate requirements of the Ministry of Defence of Ukraine;

in case of contract termination, the dismissal from the position is carried out in accordance with the current legislation of Ukraine.

#### IX. Sources of funds and the procedure for using the University's funds and property

##### 1. Sources of the University's funds

The University's funding is provided from the state budget funds allocated for the financing of the Ministry of Defence of Ukraine, and other sources of funding not prohibited by the current legislation of Ukraine.

The University's funding is provided from:

the general fund of the state budget;

the special fund of the state budget;

revenues from core activities;

revenues from economic (additional) activities;

revenues from the transfer of military property for use or lease;

charitable contributions in monetary and in-kind form;

subventions from the local budget;

other own revenues in accordance with the current legislation of Ukraine.

2. Funds from the general and special budget funds are directed to the implementation of regulation activities for their intended purpose for current and capital expenditures of the University within the allocated budget appropriation limits and estimates approved by the Ministry of Defence of Ukraine.

The University independently determines the content and forms of financial and economic relations with structural subdivisions, except for cases provided for by the current legislation of Ukraine.

The University independently carries out accounting and other types of accounting, maintains statistical reporting, and submits information at the request of bodies that have the right to control the relevant areas of the University's activities in accordance with the current legislation of Ukraine.

The University pays taxes and other mandatory payments in accordance with the current legislation of Ukraine.

3. The University disposes of its own revenues obtained from the provision of paid services permitted by the current legislation of Ukraine exclusively within the allocated budget appropriations.

4. The sources for forming the University's material and technical base are:

property assigned to the University by the Ministry of Defence of Ukraine;

funds received from the general fund of the state budget;

funds received from the special fund of the state budget;

other property and funds acquired on grounds permitted by the current legislation of Ukraine.

5. The University's property is state-owned and is assigned to it under the right of operational management.

The property includes buildings, structures, transmission devices, all types of armaments, combat and other equipment, ammunition, fuel and lubricants, educational and scientific equipment, food, technical, clothing, quartering and utility, medical, and engineering property, communication property, etc.

6. The alienation of all movable and immovable property (including land plots) provided to the University for the purpose of its regulatory activities, as well as acquired tangible assets and other objects, is carried out in accordance with the requirements of the current legislation of Ukraine.

7. The transfer of property objects assigned to the University under the right of operational management for lease is carried out without the right of their buyout in accordance with the current legislation of Ukraine.

#### X. Procedure for reporting and control over financial and economic activities

1. In accordance with the Budget Code of Ukraine, the Law of Ukraine “On Accounting and Financial Reporting in Ukraine” and other regulatory legal acts, the University independently conducts operational, accounting, and financial accounting of its work, maintains statistical reporting in accordance with established norms, and submits it in the established manner to the bodies that have the right to control the relevant areas of activity in accordance with the current legislation of Ukraine.

2. The Commandant of the University and the head of the financial and economic body bear personal responsibility for the use of funds and the accuracy of accounting and statistical reporting.

3. Control over the University's financial and economic activities is carried out in accordance with the current legislation of Ukraine.

4. The head of the financial and economic body constantly controls compliance with the accounting procedures.

5. The audit of the University's activities is carried out in accordance with the current legislation of Ukraine.

#### XI. Procedure for making changes to the University's Statute

1. The University's Statute is developed by the University's Academic

Council and submitted for approval to the University Staff Conference, after which the Statute is submitted to the Ministry of Defence of Ukraine for approval.

2. Changes and additions to the University's Statute are approved and coordinated in the same manner as the Statute itself.

3. Changes and additions to the University's Statute come into force on the day of their approval by the Ministry of Defence of Ukraine.

## XII. Procedure for the reorganization and liquidation of the University

1. The decision on the reorganization (merger, accession, division, transformation) or liquidation of the University is made by the Cabinet of Ministers of Ukraine upon the recommendation of the Ministry of Defence of Ukraine.

2. The Ministry of Defence of Ukraine creates a liquidation commission to liquidate the University, which includes representatives of the Ministry of Defence of Ukraine and the University. The procedure and term of liquidation, as well as the deadline for submitting claims by creditors, are determined by the Ministry of Defence of Ukraine in accordance with the current legislation of Ukraine.

3. The liquidation commission acquires all powers regarding the management of the University from the date of its appointment. Creditors and other legal (physical) entities that have contractual relations with the University are notified of the liquidation or reorganization in the manner determined by the current legislation of Ukraine. After completing payments to creditors - legal (physical) entities that had contractual relations with the University, the liquidation commission draws up the University's liquidation balance sheet and submits it to the Ministry of Defence of Ukraine for approval

4. In case of the reorganization or liquidation of the University, employees who are dismissed or transferred are guaranteed the observance of their rights and interests in accordance with the Labour Code of Ukraine.

5. In case of the reorganization or liquidation of the University, the further military service of servicemen whose positions are reduced is determined in accordance with the Law of Ukraine "On Military Duty and Military Service".

6. The University is considered to have ceased its activities from the date of entry of a record of its termination in the Unified State Register of Legal Entities, Individual Entrepreneurs and Public Organizations.

The Commandant of the National Defence University of Ukraine  
colonel - general

Mykhaylo KOVAL